

**SCENARIO NOTE**

**Fireside Chat with Federation of Canadian Municipalities (FCM) Board of Directors  
and  
Meeting between Minister of Infrastructure and Communities  
and Jenny Gerbasi, President of the FCM**

<b>Date/Time:</b>  <b>Location:</b>	<p>1. Fireside Chat with FCM board of Directors Wednesday, November 22, 2017, 8:30AM-9:15AM EST Chateau Laurier, Main Floor – Adam room</p> <p><i>and</i></p> <p>2. Meeting with Jenny Gerbasi, President of the FCM Wednesday, November 22, 2017, 9:15AM-9:45AM EST Chateau Laurier, Mezzanine Level – Executive Boardroom</p>
<b>Subject:</b>	<p>You have been invited to address the FCM Board of directors as a key note speaker, followed by a meeting with Jenny Gerbasi, President of the FCM and Brock Carleton, CEO of FCM.</p>
<b>Participants:</b>	<p><b>1. Fireside Chat</b></p> <p>Infrastructure Canada:</p> <ul style="list-style-type: none"> <li>• The Honourable Amarjeet Sohi, Minister of Infrastructure and Communities</li> </ul> <p>FCM:</p> <ul style="list-style-type: none"> <li>• Jenny Gerbasi, President of FCM (on stage with Minister)</li> <li>• FCM Board of Directors (about 100 elected officials from across Canada in the room)</li> </ul> <p><b>2. Meeting with Jenny Gerbasi</b></p> <p>Infrastructure Canada:</p> <ul style="list-style-type: none"> <li>• The Honourable Amarjeet Sohi, Minister of Infrastructure and Communities</li> </ul> <p>FCM:</p> <ul style="list-style-type: none"> <li>• Jenny Gerbasi, President of FCM</li> <li>• Brock Carlton, CEO of FCM</li> </ul>
<p><b>Departmental Objectives</b></p> <p>The Fireside Chat with the FCM Board of directors, as well as the meeting with Federation of Canadian Municipalities (FCM) President Jenny Gerbasi and CEO Brock Carlton, will provide a good opportunity to highlight the federal government's progress on Phase 2 of the Investing in Canada Infrastructure Plan.</p>	

**Stakeholder Objectives**

The Fireside Chat will be an opportunity for FCM's President and Board of Directors to hear from you on the progress being made under Phase 2 of the Investing in Canada Infrastructure Plan. After the FCM President's introduction, you will be asked to make opening comments. The FCM President will then ask you a series of questions before opening up to the floor for comments and questions. Finally, you will be expected to make closing comments prior to closing the session.

The closed door meeting with Jenny Gerbasi and Brock Carlton will be an opportunity to have a deeper discussion on the progress being made under Phase 2 of the Investing in Canada Infrastructure Plan.

**Context/Overview**

Infrastructure Canada (INFC) has been working with the FCM on a variety of issues over the years. The FCM is a strong voice for municipal concerns at the federal level.

- The FCM is also a key partner in delivering Infrastructure Canada funding through the Municipal Asset Management Program and the Municipalities for Climate Change Innovation Program.

**Smart Cities Challenge**

FCM has provided good opportunities to promote the Challenge to its membership, including its annual conference. FCM has also submitted a proposal to the Smart Cities Challenge directorate to promote the Challenge through its networks.

**Disaster Mitigation and Adaption Fund (DMAF)****Investing in Canada Infrastructure Program/Integrated Bilateral Agreements**

INFC officials have had several meetings recently with FCM to discuss a number of key program elements including the following:

- *Project selection and prioritization* – FCM has relayed concerns related to the commitment to ensuring a fair balance of municipal projects. They would like greater certainty that INFC will require provinces and territories to submit a fair share of municipal projects.
- *Ensuring municipal engagement by provinces and territories* – FCM has informed departmental officials of recent issues where province and territories have not been communicating effectively with their municipalities. FCM would like INFC to require formal PT engagement and consultation with municipalities prior to projects being submitted for federal funding approval.
- *Climate Lens* – Initial reactions from the FCM to the Climate Lens discussion document included ensuring that smaller municipalities do not get squeezed out of the GHG Mitigation funding stream due to more stringent GHG emissions thresholds that might be set as part of the Climate Lens. INFC was also asked to be clear and transparent in its Climate Lens guidance requirements from the start so municipalities can plan accordingly.
- *Community Employment Benefits* – FCM is concerned that projects in smaller communities may find the Community Employment Benefits reporting framework more challenging. Outside of major Canadian cities, the FCM noted that municipalities often have few staff to coordinate the data collection and reporting on such projects.

**FPT Ministers Meeting**

On September 21, 2017, you and Minister Chiarelli co-chaired the Federal-Provincial-Territorial (FPT) Ministers Meeting on Infrastructure that took place in Ottawa. The objectives of the meeting were to provide an update on the progress of the implementation of Phase 1 of the Investing in Canada Plan and to discuss Phase 2 of the Investing in Canada Plan with provinces and territories (PTs) including the path forward for the integrated bilateral agreements under ICIP. A delegation from the Federation of Canadian Municipalities (FCM) participated in the afternoon session of the meeting.

**Letter from Jenny Gerbasi**

On October 10, 2017, FCM President Jenny Gerbasi wrote you a letter highlighting a resolution passed by the FCM's Board of Directors to allow for municipal carbon emission reduction plans under Phase 2 of the Investing in Canada Infrastructure Plan.

See **Annex A** for a copy of the letter (your response is currently awaiting signature).

**Points to Register****Phase 2**

- I would like to thank FCM President Jenny Gerbasi and the rest of the FCM for the ongoing engagement on key elements of Phase 2 of the Investing in Canada Plan.
- My officials are currently engaging with provincial and territorial counterparts on the design of Phase 2 of the Investing in Canada Plan, with the intention of finalizing Integrated Bilateral Agreements early in 2018.
- Officials from my department have also been working closely with the FCM and city officials to discuss several elements of the programs details.
- I would like to reassure you that Phase 2 of the Investing in Canada Plan will ensure that a balance of both municipal and provincial priorities are included under all funding streams across the country.

***Responsive, if pressed on fair balance clauses in the Integrated Bilateral Agreements***

- I am committed to working with provinces and territories to ensure that a fair balance of municipal and provincial or territorial projects are put forward under each funding stream of the program. However, I recognise and acknowledge that provinces and territories are responsible for municipal affairs in each jurisdiction and we must respect those relationships.

***Responsive, if questioned on Climate Lens***

- Infrastructure Canada is currently developing a Climate Lens, which will be applied to projects supported through the Investing in Canada Infrastructure Program. We are working with the FCM to obtain feedback from the municipal sector.
- For projects subject to the requirement, they will assess asset resilience to the impacts of climate change, and/or consider the greenhouse gas emissions linked to their projects.

***Responsive, if questioned on Community Employment Benefits***

- The Community Employment Benefits reporting framework aims to ensure that all Canadians can benefit from the jobs created by the Government's long-term infrastructure investments.
- Departmental officials recently conducted consultations with partners, and key stakeholders, including the FCM on two occasions, on the development of the framework.
- We will be working with partners to finalize the framework over the coming weeks and months with a view to applying it to projects funded under the Integrated Bilateral Agreements.

***Responsive, if pressed on eligibility of municipal carbon emission plans***

- Municipal planning tools are an important part of the modern infrastructure landscape, which is why the Government of Canada funds these activities through the Municipalities for Climate Innovation Program, which is delivered by the FCM.
- In addition, the federal Gas Tax Fund also provides funding support for municipal capacity building and planning.

***Disaster Mitigation and Adaptation Fund***

- The objective of the DMAF is to strengthen the resilience of Canadian communities through investments in large-scale infrastructure projects, including natural infrastructure, to better withstand current and future risks such as floods, wildland fires, and droughts as well as other natural disaster risks, and ensure continuity of services.
- Departmental officials have had two preliminary and informative conversations with FCM and will continue to engage them as the design of the program is being finalized.

***Canada Infrastructure Bank***

- The Canada Infrastructure Bank (the Bank) was legally established with passage of legislation in June 2017 that established the Bank as an arm's length Crown Corporation.
- Ms. Janice Fukakusa was appointed Chair of the Bank on July 6, 2017. The Board of Directors was announced on November 16, 2017. The selection process for the Chief Executive Officer is underway with planning for the Bank to be operational by the end of 2017.
- The Bank will make investments in revenue-generating infrastructure projects that are in public interest, and seek to attract investment from private sector and institutional investors to those projects. It is a new and innovative partnership model between all levels of government, across all regions of Canada, leveraging the expertise of the private sector.
- Canada remains committed to working with provinces and territories, municipal governments, Indigenous leaders and other partners to determine the best ways to invest, so that the benefits of investment can be felt by all Canadians.
- I encourage you to continue to consider the potential for projects that may align with the mandate of the Bank.

***Smart Cities Challenge***

- Municipalities, regional governments and Indigenous groups will be eligible to apply to the Smart Cities Challenge. There has been significant interest from communities across the country with ideas for transformative smart cities projects.
- This program will support communities across Canada to deliver positive outcomes for their residents through the use of connected technology and data.
- Many communities are already organizing their bids and have launched websites promoting their individual proposals to their communities. I know that we can count on the FCM to help us promote the Challenge.

**FCM-delivered programs**

- I would like to thank FCM President Jenny Gerbasi and the rest of the FCM in being successful partners in delivering both the Municipalities for Climate Innovation Program as well as the Municipal Asset Management Program.
- By leveraging the expertise of the FCM, the Government of Canada is ensuring that municipalities across the country have access to training and funding for infrastructure planning tools.

**Annex A – Letter from Jenny Gerbasi**

**President  
Présidente**

Jenny Gerbasi  
Deputy Mayor  
City of Winnipeg, MB

**First Vice-President  
Première vice-présidente**

Sylvie Gonneau  
Conseillère  
Ville de Gatineau, QC

**Second Vice-President  
Deuxième vice-président**

Bill Karsten  
Councillor  
Halifax Regional  
Municipality, NS

**Third Vice-President  
Troisième vice-président**

Garth Frizzell  
Councillor  
City of Prince George, BC

**Past President  
Président sortant**

Clark Somerville  
Councillor  
Regional Municipality  
of Halton, ON

**Chief Executive Officer  
Chef de la direction**

Brock Carlton  
Ottawa, ON



FEDERATION  
OF CANADIAN  
MUNICIPALITIES  
FÉDÉRATION  
CANADIENNE DES  
MUNICIPALITÉS

October 10, 2017

The Honourable Amarjeet Sohi, P.C., M.P.  
Minister of Infrastructure and Communities  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Dear Minister:

On behalf of the Federation of Canadian Municipalities (FCM), thank you once again for your government's productive partnership with local governments. I look forward to continuing to work closely with you and your officials on the implementation of Phase 2 of the *Investing in Canada Plan* as your government finalizes Integrated Bilateral Agreements with provinces and territories.

Each year at FCM's March and September Board meetings, and again at our Annual Conference in June, FCM's Board of Directors considers resolutions submitted by its membership. Resolutions adopted by FCM's Board of Directors help inform FCM's policy and advocacy priorities with the Government of Canada. Adopted resolutions represent municipal issues of national significance that fall within federal jurisdiction and therefore require a strong federal partner to help find a solution. The attached resolution, **Funding Eligibility for Municipal Carbon Emission Reduction Plans**, was adopted by FCM's Board of Directors at its September 2017 meeting in Wood Buffalo, Alberta.

As you know, municipal governments are taking action at the local level to reduce GHG emissions, and are ready to scale up these proven solutions in order to achieve Canada's national and international climate change commitments.

24 rue Clarence Street,  
Ottawa, Ontario K1N 5P5

T 613-241-5221  
F 613-241-7440

[www.fcm.ca](http://www.fcm.ca)

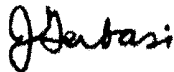
.../2



This resolution addresses the costs that municipalities incur in developing local climate change strategies and emissions reductions plans. These plans are an invaluable source of data on local GHG emissions and they highlight opportunities for cost-effective reductions. In order to further support municipalities in these efforts, FCM recommends that the soft costs related to the development, updating and implementation of local government carbon emission reduction plans be considered eligible expenses under the Green Infrastructure stream of the *Investing in Canada Plan*.

If you or your staff have any questions, please feel free to contact Megan Stanley, Manager of Government Relations, at [mstanley@fcm.ca](mailto:mstanley@fcm.ca) or 613-907-6376.

Yours sincerely,



Jenny Gerbasi  
Deputy Mayor, City of Winnipeg  
FCM President

Enclosure

c: The Honourable Catherine McKenna, Minister of Environment and Climate Change

December 7, 2016

**Funding Eligibility for Municipal Carbon Emission Reduction Plans**

**WHEREAS**, The provincial and federal governments are currently contemplating new carbon reduction targets; and

**WHEREAS**, Local governments both large and small will play a significant role in achieving those targets; therefore be it

**RESOLVED**, that FCM call on the federal government to ensure that soft costs related to the development, updating and implementation of local government carbon emission reduction plans are considered eligible expenses under the federal green infrastructure program.

*UBCM  
The District of Squamish, BC*

**SEPTEMBER 2017 BOARD OF DIRECTORS DECISION:** Category "A": RESOLUTION ADOPTED



FEDERATION OF CANADIAN MUNICIPALITIES  
FÉDÉRATION CANADIENNE DES MUNICIPALITÉS



Mrs. Jenny Gerbasi  
President  
FCM  
24 Clarence Street  
Ottawa, Ontario K1N 5P3

Dear Mrs. Gerbasi:

Thank you for your letter of October 10, 2017, regarding the recent Federation of Canadian Municipalities' (FCM) resolution supporting the funding eligibility of municipal carbon emission reduction plans under federal infrastructure programs.

As you are aware, the FCM has been a key stakeholder for Infrastructure Canada over the years. Through your ongoing efforts in delivering Infrastructure Canada funding through the Municipal Asset Management Program and the Municipalities for Climate Innovation Program, the FCM has been an essential partner in helping the Government in delivering on our priorities. The FCM and municipalities across the country have been critical stakeholders in supporting and achieving Infrastructure Canada's plans and priorities over the years.

I thank you for the resolution you have submitted in regards to eligibility for municipal carbon reduction plans under our programs. The funding under the Green Infrastructure stream of the Investing in Canada Infrastructure Program is intended for capital projects which will support infrastructure that protects communities and supports Canada's ongoing transition to a clean growth economy. The program was not designed to support planning and capacity building initiatives. It should be noted that Infrastructure Canada already supports the types of activities you are proposing through funding for the Capacity Building for Climate Change Challenges Fund, which is delivered by the FCM under the Municipalities for Climate Innovation Program banner as well as the federal Gas Tax Fund.

Once again, I would like to thank you and municipalities across the country for your ongoing collaboration and support on our efforts to build infrastructure to the benefit of all Canadians across Canada.

Yours sincerely,

Amarjeet Sohi, P.C., M.P.

c.c. The Honourable Catherine McKenna, P.C., M.P.  
Minister of Environment and Climate Change

**Page(s) 10 to176  
are withheld  
pursuant to paragraph  
69(1)(g) re (a) & 69(1)(e)  
of the *Access to Information Act***

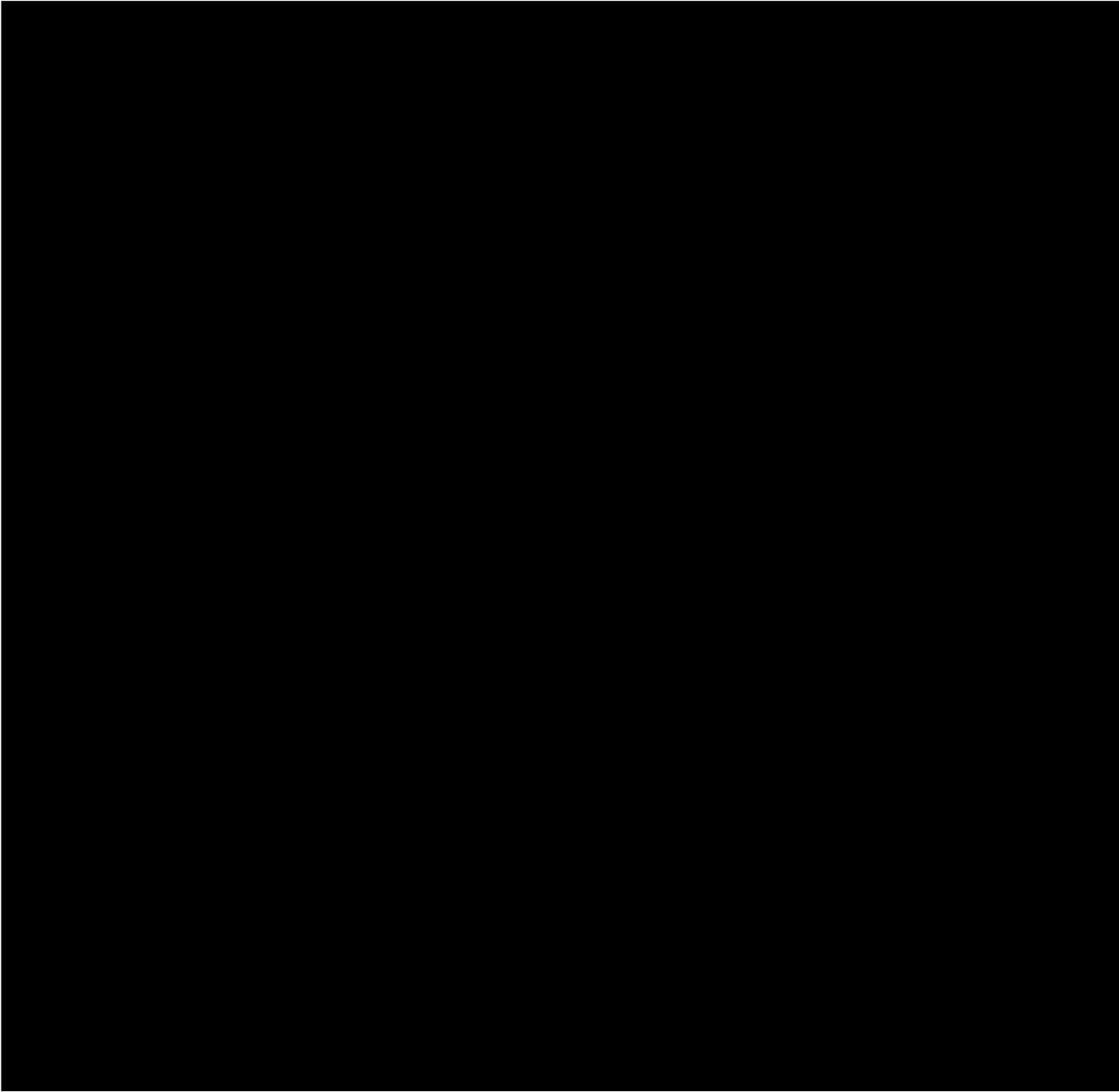
**\*\*\*\***

**La/les page(s) 10 à 176  
Font l'objet d'une exception totale  
conformément aux dispositions de paragraphe  
69(1)(g) re (a) & 69(1)(e)  
de la *loi sur l'accès à l'information***

**McCaldin, Shane (INFC)**

**From:** McLaughlin, Sharon (Ext.)  
**Sent:** June 29, 2017 6:17 PM  
**To:** Darragh, Kristy (INFC)  
**Cc:** Langelier, Jean-Sebastien (INFC); Ndikuriyo, Ivan (INFC); Makuc, Bogdan (INFC);  
McLaughlin, Sharon (Ext.)  
**Subject:** [REDACTED]

Hi Ivan and Kristy,





Best regards,

Sharon

Sharon McLaughlin  
Legal Counsel | Avocate  
Transport Canada, Legal Services | Services juridiques de Transports Canada  
330 Sparks Street, 17th Floor | 330, rue Sparks, 17<sup>e</sup> étage  
Ottawa, ON K1A 0N5  
Telephone | Téléphone 613-949-5554  
Facsimile | Télécopieur 613-990-5777  
Government of Canada | Gouvernement du Canada

PROTÉGÉ - SECRET PROFESSIONNEL AVOCAT-CLIENT  
PROTECTED - SOLICITOR-CLIENT PRIVILEGE

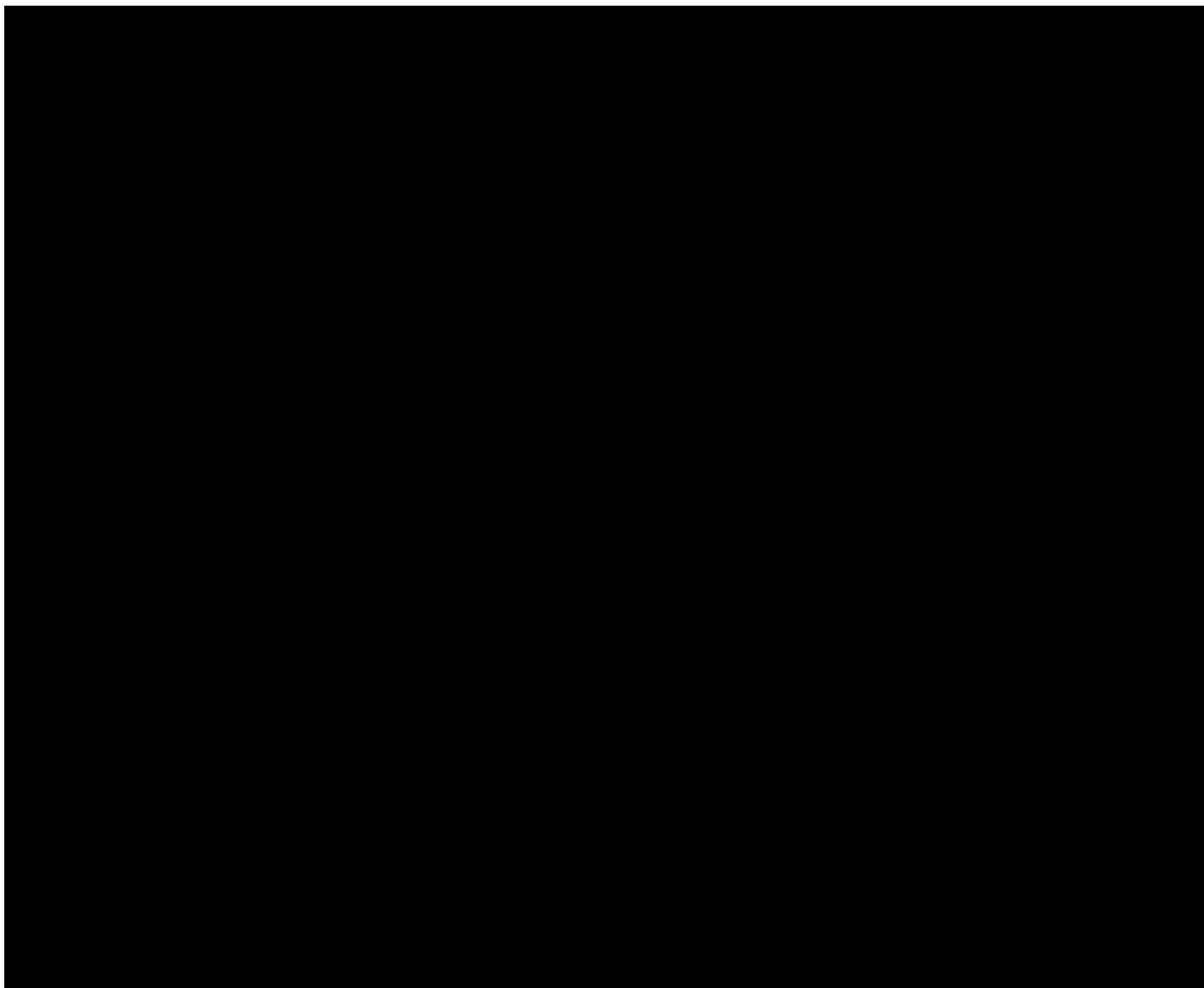
This message, and the documents attached hereto, are intended only for the addressee and may contain privileged or confidential information, including information subject to solicitor-client privilege. Any unauthorized disclosure may be unlawful and is strictly prohibited. If you have received this message in error, please notify us immediately. Please then delete the original message and the documents attached thereto. Thank you.

Le présent message et les documents qui y sont joints sont destinés exclusivement au destinataire indiqué et leur teneur peut être confidentielle ou privilégiée. Il est strictement interdit à quiconque d'en prendre connaissance, de les utiliser ou

de les divulguer. Si vous recevez le présent message par erreur, veuillez nous en aviser immédiatement et le détruire, ainsi que les documents qui y sont joints. Merci.

**From:** Darragh, Kristy (INFC) [mailto:kristy.darragh@canada.ca]  
**Sent:** Monday, June 26, 2017 4:19 PM  
**To:** McLaughlin, Sharon <Sharon.McLaughlin@tc.gc.ca>  
**Cc:** Langelier, Jean-Sebastien (INFC) <jean-sebastien.langelier@canada.ca>; Ndikuriyo, Ivan (INFC) <ivan.ndikuriyo@canada.ca>  
**Subject:** Green Municipal Fund

Hi Sharon,



**Kristy Darragh**

Senior Policy Analyst | Analyste principale des politiques  
 Infrastructure Canada  
 Telephone | Téléphone 613-941-2429 (new)

????????????????•??•????????????????????????????